



Clarity in the Face of Complexity

THAT'S THE POWER OF ECONOMICS.

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The Brattle Group answers complex economic, regulatory, and financial questions for corporations, law firms, and governments around the world. We aim for the highest level of client service and quality in our industry.

THE **Brattle** GROUP

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Brattle is distinguished by our credibility and the clarity of our insights, which arise from the stature of our experts, affiliations with leading international academics and industry specialists, and thoughtful, timely, and transparent work. Our clients value our commitment to providing clear, independent results.

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## OUR WORK

**Our work spans a range of practices and industries within the following areas:**

### LITIGATION

The Brattle Group's global team assists clients involved in a wide range of litigation matters. Our experts present and defend principled economic and financial evidence, and identify and expose flaws in opposing opinions. We've honed our collective skill set through our work on some of the most contentious and high-stakes cases around the world.

We assist clients in litigation matters arising from actions involving antitrust, patent infringement, breach of contract, fraudulent disclosure, product liability, securities, and tax disputes. We approach each case as unique and work to identify the most effective expert based on credentials, prior testifying experience, and ability to communicate clear and focused findings. Our experts are closely involved throughout each engagement to drive the economic theory and reasoning behind analyses.

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### ENERGY & UTILITIES

Brattle helps energy and utility market participants worldwide anticipate and navigate the challenges and opportunities in changing markets and regulatory environments.

Our experts are at the forefront of the latest developments and trends facing the energy industry. Our experience spans the full spectrum of complex, high-stakes matters relating to resource planning and approvals, regulatory policy assessments, rate design, contract litigation, market conduct, performance and enforcement, financial analysis, and mergers & acquisitions. We support a wide range of clients in the U.S., Canada, Europe, and the Pacific Rim, including investor-owned utilities, public utilities, electricity and pipeline customers, power generators, transmission organizations, and regulatory agencies.

We combine economic, financial, and accounting skills with in-depth industry experience and familiarity with a diverse set of regulatory jurisdictions in North America, Europe, and Asia to provide creative, rigorous, and practical recommendations. Our staff includes internationally-recognized experts who advise on regulatory matters, provide litigation support, and testify before international regulatory agencies, courts, and arbitration panels.

## FINANCE

The Brattle Group provides expert testimony, analysis, and financial economic consulting in litigation and regulatory matters affecting financial institutions.

Our economic experts possess deep expertise in finance and economic theory, regulatory and industry custom and practice, and accounting. Our experts include former senior staff of large financial institutions, as well as former regulators and senior government officials, allowing us to provide our clients with detailed, real-world knowledge of how various financial institutions actually operate.

Our experts have experience supporting clients on both the commercial and regulatory sides of issues. We have addressed contractual disputes, regulatory compliance, risk management processes, asset valuation, industry custom and practice, and standard of care. Our experience spans a range of engagements involving commercial lending, mortgage securitization, securities trading and risk management, custody of securities, hedge fund administration, securities fraud, tax disputes, credit crisis litigation, broker/client investment suitability and foreseeability, bankruptcy and ability to pay, and competition.

## OUR PRACTICES

### LITIGATION

- Accounting
- Analysis of Market Manipulation
- Antitrust/Competition
- Bankruptcy & Restructuring
- Big Data & Document Analytics
- Commercial Damages
- Environmental Litigation & Regulation
- Intellectual Property
- International Arbitration
- International Trade
- Labor & Employment
- Mergers & Acquisitions Litigation
- Product Liability
- Securities & Finance
- Tax Controversy & Transfer Pricing
- Valuation
- White Collar Investigations & Litigation

### ENERGY & UTILITIES

- Competition & Market Manipulation
- Electric Transmission
- Electricity Market Modeling
- Electrification & Growth Opportunities
- Energy Litigation
- Energy Storage
- Environmental Policy, Planning & Compliance
- Finance & Ratemaking
- Gas/Electric Coordination
- Market Design
- Natural Gas & Petroleum
- Nuclear
- Renewable & Alternative Energy
- Resource Planning

### INDUSTRIES

- Electric Power
- Financial Institutions
- Infrastructure
- Natural Gas & Petroleum
- Pharmaceuticals & Medical Devices
- Telecommunications, Internet and Media
- Transportation
- Water

## OUR CLIENTS

We pride ourselves on cultivating lasting client relationships built on trust and mutual respect. Our clients rank among the world's best performing and most admired companies, law firms, industry organizations, and U.S. and international regulatory and government agencies. We have worked for more than 80 of the AM LAW 100 and more than 100 of the Fortune Global 500.

80+

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500

### OUR VALUES

As a privately held firm, we set our own objectives, take a long view, and focus on doing the best possible job for our clients. We work in accordance with following principles:

#### PERFORMANCE

We take an uncompromising approach to quality. Clients have peace of mind when working with our experts.

#### COLLABORATION

We work closely with our clients to understand their needs and to communicate results in the most useful way. We seek opportunities to tap into our colleagues' expertise to improve quality, creativity, and efficiency.

#### INTEGRITY

We do not shy away from telling hard truths to our clients, nor will we compromise our results or conclusions for client preferences. Our insights will be clear and able to withstand critical review.

#### RESPECT

We are passionate about maintaining a strong culture of respect for others, and treat our clients' resources with the same care as our own. We make sure that our insights are practical and useful for our clients.

### OUR PEOPLE

Brattle's team of economists and advisors includes seasoned experts from the private and public sectors, as well as leading international academics and industry specialists. We are not merely service providers, but trusted advisors to our clients.

#### PRINCIPALS

Principals hold advanced degrees in economics, finance, management, and engineering from top universities around the world. They have earned reputations as leading experts and have worked in private corporations, academia, and government.

#### ACADEMIC ADVISORS

We maintain affiliations with highly regarded academics and industry specialists who serve as experts on many client engagements. They bring to our team academic and research expertise as well as strong industry credentials.

#### CONSULTANTS

Our consultants have exceptional analytic and research skills. They hold graduate degrees in economics, finance, law, or business, and are passionate about how applied microeconomics and policy inform real-world questions.

With eleven offices and more than 375 staff around the world, we provide local support and a global perspective.

For more information about Brattle's experts and services, please visit [brattle.com](http://brattle.com).

NORTH AMERICA

EUROPE

ASIA-PACIFIC

# Brattle

THE POWER OF **ECONOMICS**